Anchorage Police Department Special Weapons and Tactics Team
September 21, 2016

25 SWAT Officers and 1 Commander
  1 Team Supervisor
  20 Officers – 2 Teams of 10
  2 Assistant Team Leaders/2 Team Leaders
  2 Tactical K9 Teams
Specialty Cadres – Breaching, Sniper, High Angle
Technical Support Unit (TSU)
Operation Summary

- Suspect Robert Musser wanted for felony assault and weapons
- 51 APD/12 FBI/12 AST personnel assigned over 61 hours
- Cost approximately $150,000 in personnel and munitions, $100,000 in property damage
- 6 CS gas deployment ops spaced over 23 hours
- 2 explosive breach ops
- 2 shooting incidents – Day 1 1602hrs, Day 2 1211hrs
- 2 SWAT officers injured
- Suspect killed

21 Sep 2016 0800hrs
Training Day

TOC – 0928hrs

Reports of Shots Fired in Ginami Street/Huffman Area

Anchorage police as well as SWAT have responded to the Ginami Street/ Upper Huffman area after it was reported that shots were fired at someone in the area.

Police responded to the 1200 block of Ginami Street just before 9:30 am on Wednesday morning and reported that no injuries were reported.

According to Anchorage Police, a resident on that block fired shots as a tree trimming crew from Chugach Electric Company along the power lines.
21 Sep 2016 1706hrs
Ginami Street Command

TOC + 7.5 hours
22 Sep 2016 0826hrs
Ginami Street Command

TOC + 23 hours
22 Sep 2016 1210hrs
Ginami Street Command

TOC + 27 hours
Investigation

6 SWAT Officers RTD in 4 days

3 month investigation
APD Homicide
APD Internal Affairs
State of Alaska Office of Special Prosecutions

Full day debrief with all elements Dec 2017
Negotiations and Communications

Unaware Musser had called Dispatch at 1500hrs on Day 1

Never meaningful contact or rapport

Relief negotiators not fully briefed

Musser gained tactical advantage with negotiation attempts

TSU (Technical Support Unit)

Two throwbots damaged/destroyed by Musser

Primary Icor robot best intel source until rendered inoperable by rain

Most video assets inop

No air assets

TEMS Lessons Learned

Hydration

Nutrition

Sanitation

Work/Rest Cycles
Hydration and Nutrition

Hydration needs are 0.5-1L water/hour during operations – output
Self-carried water inadequate
Water and rice based electrolyte mix available in hot zone
Protein/complex carb bars

Sleep/Rest Cycles

7-9 hours of sleep in 24 hour period necessary for optimal performance
Short naps can “bank” sleep in a rolling 24 hour period – fight “debt”

Sleep prioritization
1st – Leadership
2nd – Thinkers
3rd – Doers

Point of Wounding

MICU >300 yards out – no ingress
Best practices not practical
Role confusion
Command Climate

Simultaneous operations

Command structure exhausted

Limited "medical conscience"

Best intentions – execution by committee

Where are we now?

Fire based TEMS unit

Seven members AFD

All NR Paramedic/AK MICP

Two physician sponsors

Required to complete TCCC/TECC and SWAT familiarization

18 months to TP-C

Command approval

Policy and budget integrated

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